

Knowing Unknowns: Innovation of Clinical Decision Making Under Conditions of Stress and Uncertainty: Case Studies of Low Back Pain

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Neurological Surgery

Humboldt Park Health

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Financial Disclosure:

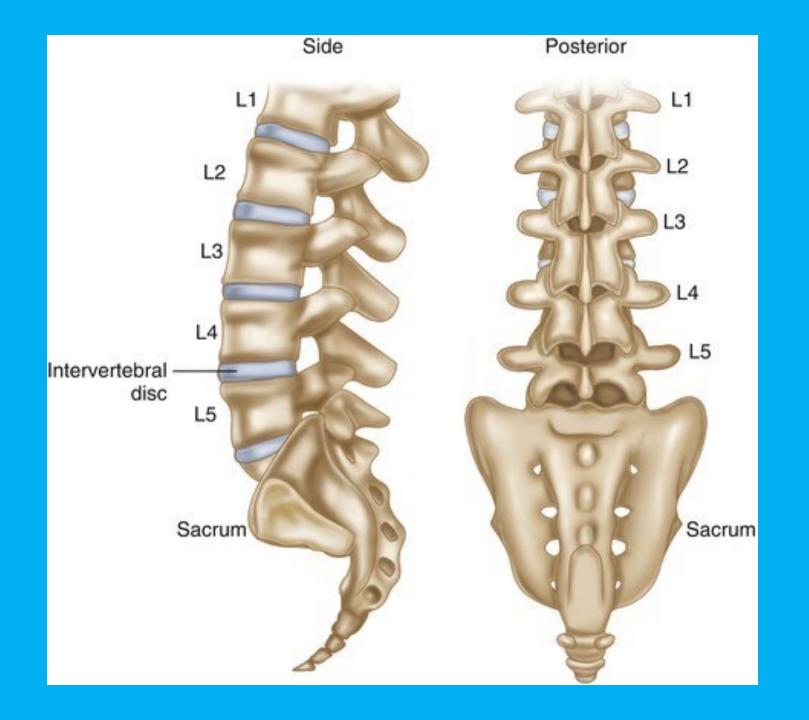
George R. Cybulski, M.D. is the author of the # 1 Best Seller on Amazon: "Can We Manage To Save Healthcare?"

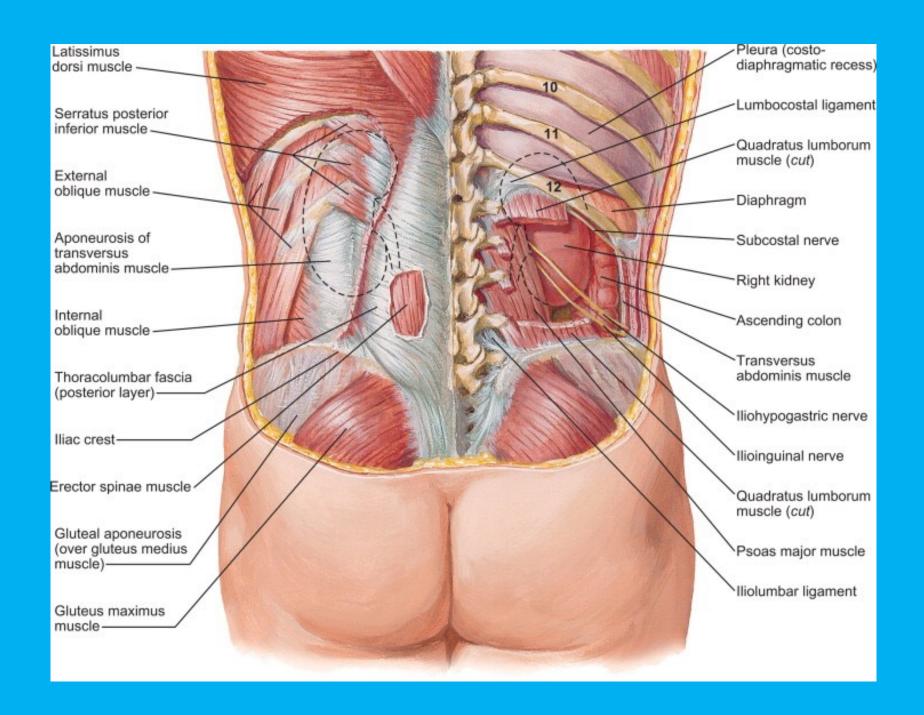
Nothing further to disclose.

Questions:

1. What are the most common conditions causing low back pain?

2. What are methods for diagnosing low back pain and how can we improve upon them?





Low back pain

Only exceeded as a reason for seeking medical care by upper respiratory tract infections

Yet

While low back pain may be common, the variability of successful outcome after diagnosis and treatment remains a mystery in many cases and results leading to NOT ONLY significant overuse of resources (imaging, specialist consultation) but also treatment (medication, injections, physical therapy, surgery, etc. etc.).

So despite its common occurrence low back pain emphasizes the critical need for improved decision making.

That's due to the fact that the present state of diagnosis and treatment of low back pain reflects both the state of knowledge complicated by perverse incentives of treaters who influence decision making about diagnosis and treatment of low back pain.

As a result:

The state of diagnosis and treatment of low back pain = a billion dollar industry with very mixed results

But also:

A great opportunity to create value for care of low back pain

Dubious examples of treatment of "degenerative" low back pain:

Facet Injections

Lumbar Spine Instrumentation and Fusion

(Based upon assumptions regarding "degenerative" changes of facets and discs of the lumbar spine)

Low Back Pain

Diagnosis - History

- Imaging (x-rays, MRI, CT Scans)

- Referral to Specialists?

(Protocol vs Informal Decision Making)

- Absurdity of "Guidelines"

(Person on the Scene Makes the Call)

Lumbar Spine

Vertebral Body

Intervertebral Disc

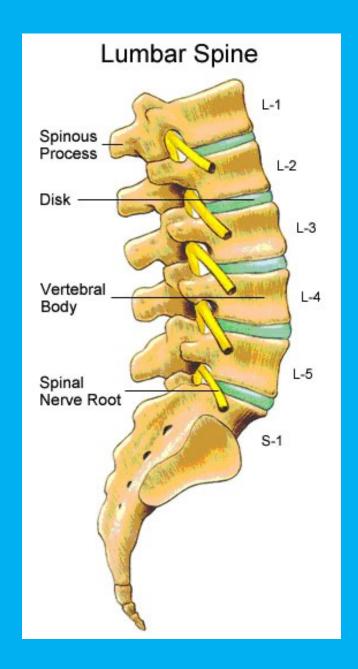
Facet Joints

Lamina

Spinous Processes

Nerve Roots

Ligaments / Paravertebral Muscles



Time Course of Onset of Low Back Pain

Decision-making under stress and uncertainty; Don't be fooled by acute presentation of low back pain or lulled into complacency by prolonged nature of symptoms.

Acute

VS

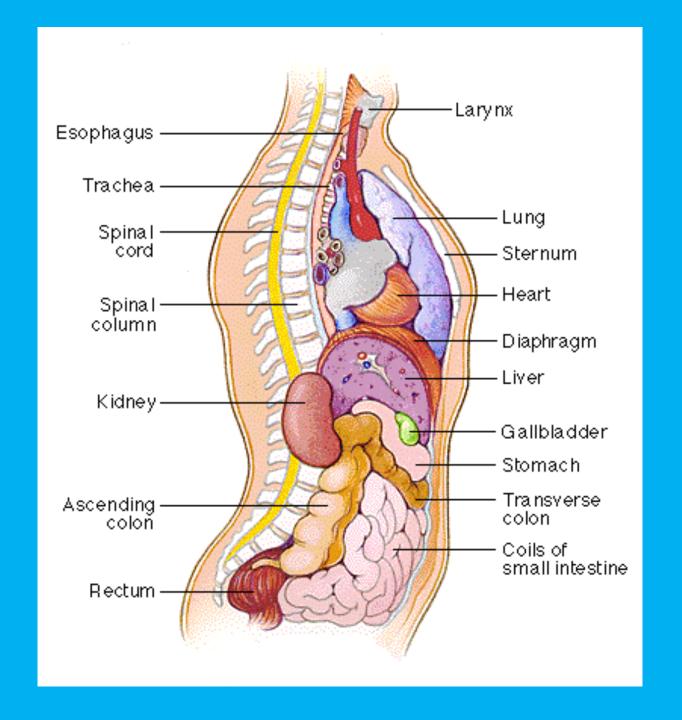
Chronic

Age

(Young people have tumors of the spine but older people have them more often)

Quality of pain with Low Back Pain

Sharp, dull, radiating, etc.
 (Challenges of Health Literacy)



Neurological Symptoms / Signs

Weakness / Numbness / Loss of Sensation / DTRs

Case Example:

31-year old Professional athlete involving a sport of sudden twists, turns, and rolls gives a history of onset of low back pain followed by radiation into the buttocks on the right with radiation down the back of leg, pins and needles feeling on top of foot with trouble walking

Diagnosis

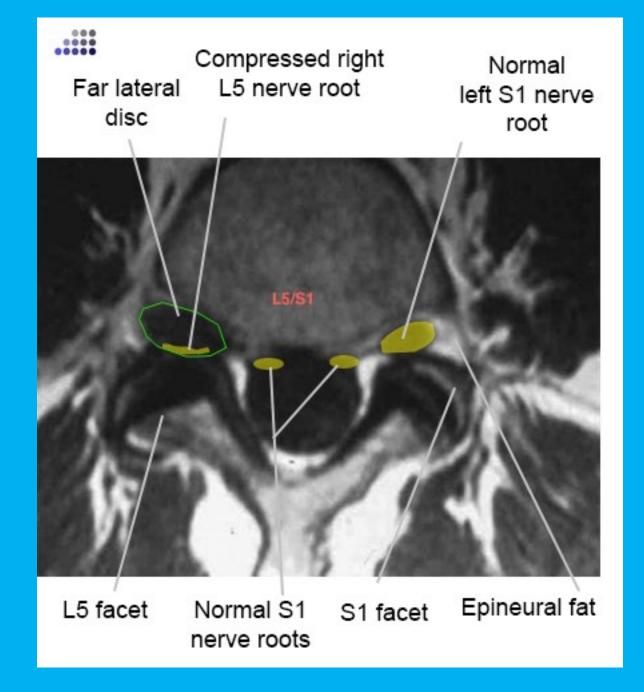
Weakness / Numbness of Foot

Herniated Disc

Treatment - ? Physical Therapy

? Epidural Steroid Injections

? Microdiscectomy



Treatment

Physical Therapy; Epidural Steroid Injections; Lumbar Microdiscectomy

The Trap:

Spine "care" has become more focused on treatment and less on diagnosis

Shoot - Ready - Aim

"There may be a place for diagnostic aids that provide a framework for generating ideas about diagnoses."

Hamilton Bailey

1894-1961

Emergency Surgery

Hamilton Bailey's Surgical Sieve

- Congenital
- Traumatic
- Infections Inflammatory
- Degenerative
- Neoplastic
- (latrogenic*)

*Failed Lumbar Spine Surgery

Case Example:

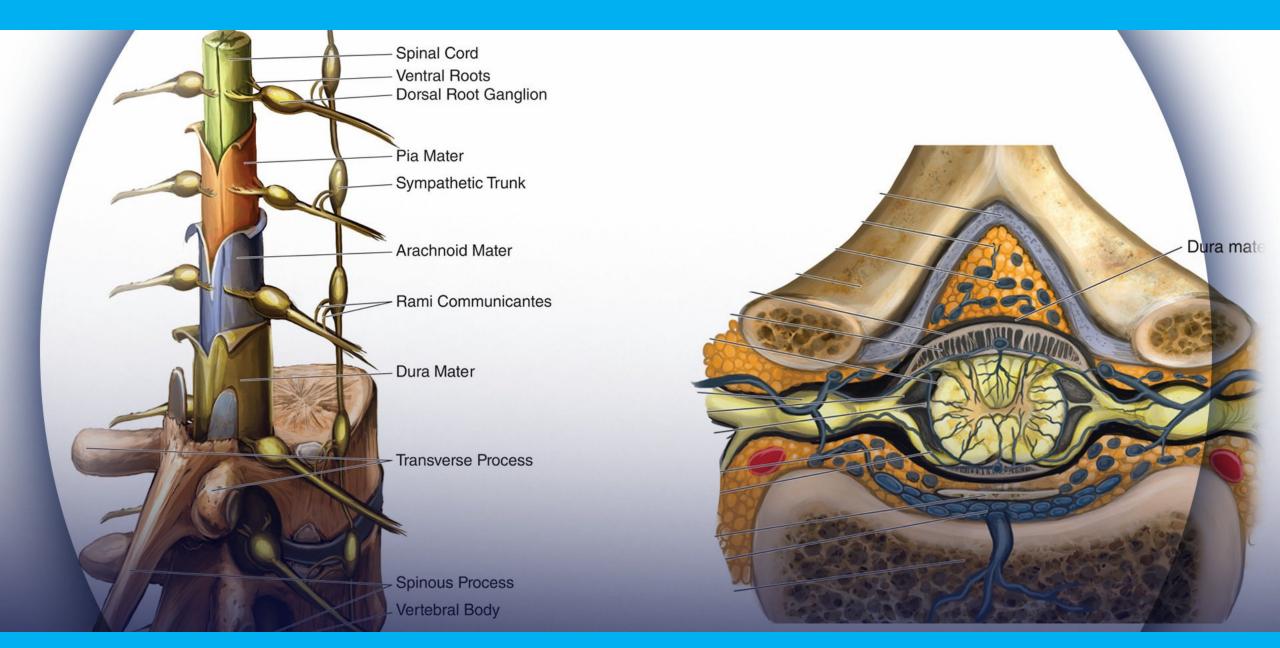
A 51-year-old woman referred with a history of back pain for many, many years.

The pain is centered over her lower back, and constant but increases with walking, bending, and sneezing.

No radiation of pain into her buttocks or legs with any of these activities. Occasional tingling in her legs with bending at the waist. Occasional urgency of urination.

Additional Questions?

Exam?



Case Example:

Elderly man observed hunched over his shopping cart in Menards after polite introduction of myself

Questions / Diagnosis

Recommendations

Clinical Decision Making Under Conditions of Stress and Uncertainty

Uncertainty

Conscious Awareness of Not Knowing

- Usually Mundane But May Become Existential

..... as we know, there are <u>Known Knowns</u>; these are things we know we know.

(e.g. lumbar herniated disc)

Known Unknowns, that is to say we know there are some things we do not know.

(e.g. occult tumors of the pancreas, kidneys; aneurysms of the abdominal aorta)

But there are also **Unknown Unknowns**

The ones we don't know we don't know (e.g. many people with chronic low back pain)

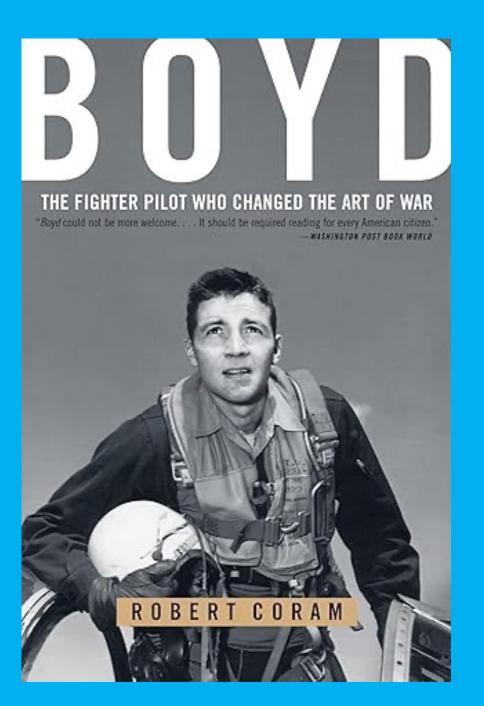


Donald Rumsfeld, 2002

The objective of decision making under conditions of stress and uncertainty is to turn unknown unknowns into knowns or at least acknowledged unknowns.

(The Art of Uncertainty, Spiegelhalter, 2024)

This is the essence as well of our mission in healthcare.



OODA Loop

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O

A

<u>O</u>bserve

Orient

Decide

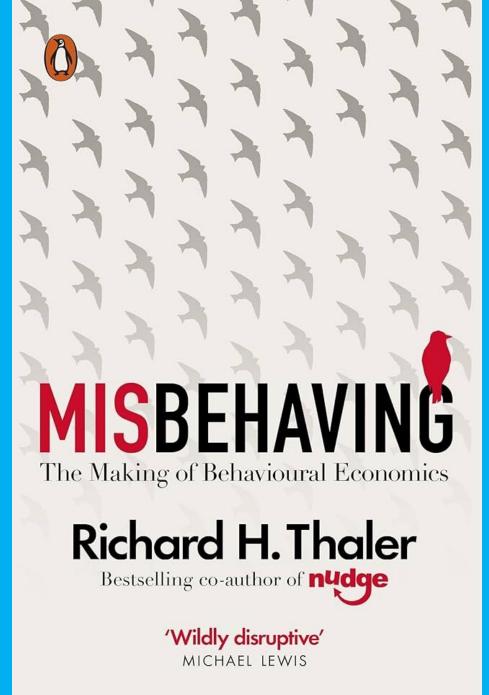
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Behavioral Economics of Decision Making

Heuristics / Bias

Incentives ("Nudge")

Vices vs Virtues

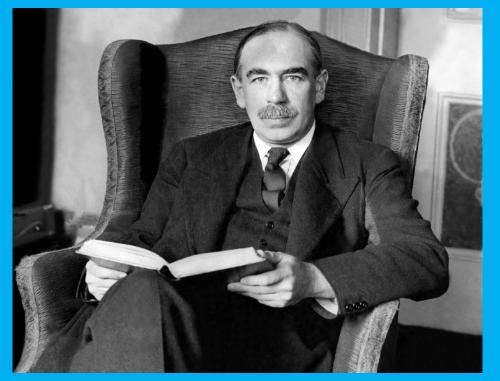


A Spine Surgeon Must Be A Mind Surgeon

(There is no bad surgery (mostly), just bad decision-making - judgment of indications for spine surgery).

When the facts change, I change my opinion. What do you do?

John Maynard Keynes
Economist



What Role for Artificial Intelligence Enabling Diagnosis and Treatment of Low Back Pain?

VERITY HARDING

One of TIME's 100 Most Influential People in Al







HOW WE CAN
CHANGE AI'S FUTURE AND
SAVE OUR OWN

Artificial Intelligence?

- Machine Learning
- Natural Language Processing (Large Language Models LLMs)
- Deep Learning/Neural Networks
- Computer Vision
- Robotics
- "Point" Solutions or "Disruptive Innovation" for the Status Quo (i.e. ordering off the spine care menu meds, shots, etc.) or

Creating Meaningful Measures (e.g. Expected Value) That Improve the Probability of Improved Clinical Decision Making

Virgil Carter, NFL 1967-1976

Where Al for Diagnosis and Treatment of Low Back Pain is Right Now:

Data that Artificial Intelligence is trained on for diagnosis and management of low back pain is data influenced by the biases inherent in the existing data (literature) and agendas of health insurance companies.

e.g. "SPORT" Study for treatment of lumbar disc herniation (circa 2000)

A Great Opportunity Exists:

Behold the turtle. He makes progress only when he sticks his neck out.



James B. Conant

What Al-aided Support of Clinical Decision Making Will Not Replace:

- Judgment (Critical Thinking)
- Communication
- Commitment to Treatment (Confidence)
- "Risk" Intelligence (Dynamic Assessment of Patient's Response)
- Resilience (Philosophy-Seneca)

There is nothing more difficult to take in hand, more perilous to conduct, or more uncertain in its success, than to take the lead in the introduction of a new order of things.

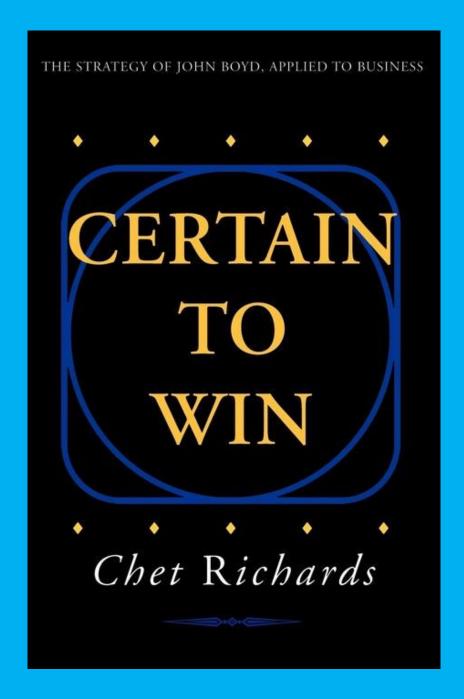
Niccolo Machiavelli

Lessons From the Zombie (Coronavirus) Apocalypse

CAN WE HANAGE TO SAVE TO



George R. Cybulski, MD, MBA



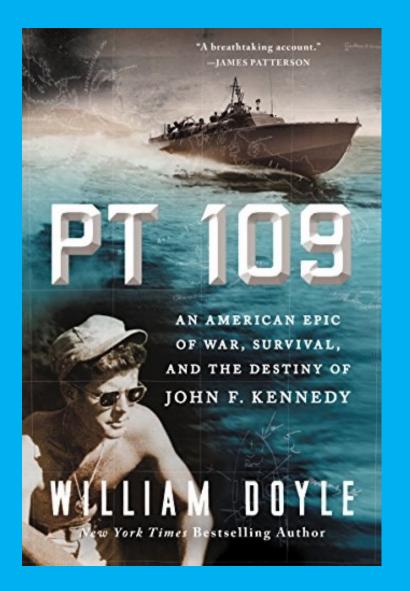
Remember

The essence of ultimate decision-making remains impenetrable to the observer – often, indeed, to the decider

There will always be the dark and tangled stretches in the decision-making process.

Mysterious even to those who may be intimately involved.

John F. Kennedy



"My own nightmare is that I shall disregard the moans of an old chronic and that he will die on me before I realise he's really in danger."

Dr. George Castleby
(Fictional Doctor in ECR Lorac Novel, 1946)

Remember

"What is needed is a vision rooted in human nature so noble so attractive that it acts as a catalyst or beacon."

John Boyd
(Father of the OODA Loop and 'Top Gun'
School of Air Combat)

Thank You!!!